

FEB -7 2007

CATEGORY III CONTRACT
UNITED STATES DEPARTMENT OF THE INTERIOR
NATIONAL PARK SERVICE

Mount Rainier National Park

**Sale of Pre-Cut and Bundled Firewood and Kindling at the
White River and Ohanapecosh Campgrounds**

John P. Squires
Sole Proprietorship
112 East Main
P.O. Box 801
Packwood, Washington 98361
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CONCESSION CONTRACT NO. MORA004-07

Covering the Period

February 1, 2007 through January 31, 2012

TABLE OF CONTENTS

IDENTIFICATION OF THE PARTIES

SECTION 1. TERM OF CONTRACT..... 1

SECTION 2. SERVICES AND OPERATIONS 1

 (a) Required and Authorized Visitor Services 1

 (b) Operation, Maintenance and Quality of Operation..... 1

 (c) Operating Plan 1

 (d) Rates 1

 (e) No Capital Improvements..... 1

SECTION 3. CONCESSIONER PERSONNEL..... 2

SECTION 4. ENVIRONMENTAL..... 2

SECTION 5. FEES 2

 (a) Franchise Fee 2

 (b) Payments Due 2

 (c) Interest 2

SECTION 6. INSURANCE 3

SECTION 7. RECORDS AND REPORTS 3

 (a) Accounting System..... 3

 (b) Annual Financial Report..... 3

 (c) Other Reports..... 3

SECTION 8. SUSPENSION, TERMINATION, OR EXPIRATION 4

 (a) Termination and Suspension..... 4

 (b) Requirements in the Event of Suspension, Termination or Expiration 4

SECTION 9. ASSIGNMENT, SALE, OR ENCUMBRANCE OF INTERESTS 5

SECTION 10. GENERAL PROVISIONS – See Addendum 1..... 5

This Contract is between the National Park Service and John P. Squires (hereinafter referred to as "Concessioner"), a Sole Proprietorship, under the authority of 16 U.S.C. 1 et. seq., including 16 U.S.C. 5901 et seq., and other laws that supplement and amend these laws. The Director and the Concessioner agree:

SECTION 1. TERM OF CONTRACT

This Concession Contract No. MORA004-07 ("Contract") shall be effective as of February 1, 2007 and shall be for a term of five (5) years until its expiration on January 31, 2012.

SECTION 2. SERVICES AND OPERATIONS

(a) Required and Authorized Visitor Services

During the term of this Contract, the Director requires and authorizes the Concessioner to provide the following visitor services within the Area:

- (1) Required Visitor Services. The Concessioner is required to provide the following visitor services during the term of the Contract:
 - (i) Sale of pre-cut and bundled firewood and kindling at the White River and Ohanapecosh Campgrounds.
- (2) Authorized Visitor Services. The Concessioner is authorized to provide the following visitor services during the term of this Contract:
 - (i) To sell or provide matches and paper for starting fires.

(b) Operation, Maintenance and Quality of Operation

The Concessioner must provide, operate and maintain the Visitor Services in accordance with this Contract in a manner considered satisfactory by the Director, including the nature, type and quality of the Visitor Services. The Concessioner's authority to provide Visitor Services under the terms of this Contract is non-exclusive. The Concessioner's operations and contract compliance will be evaluated on at least an annual basis.

(c) Operating Plan

The Director will establish and revise, as necessary, after consultation with the Concessioner, specific requirements for the operations of the Concessioner under this Contract in the form of an Operating Plan. The initial Operating Plan is attached to this Contract as Exhibit B.

(d) Rates

All rates and charges to the public by the Concessioner for Visitor Services must be reasonable and appropriate and must be approved by the Director.

(e) No Capital Improvements

The Concessioner may not construct any Capital Improvements upon Area lands.

SECTION 3. CONCESSIONER PERSONNEL

- (a) The Concessioner must ensure that its employees are hospitable and exercise courtesy and consideration in their relations with the public.
- (b) The Concessioner must establish appropriate screening, hiring, training, safety, employment, termination and other policies and procedures.
- (c) The Concessioner must review the conduct of any of its employees whose action or activities are considered by the Concessioner or the Director to be inconsistent with the proper administration of the Area and enjoyment and protection of visitors and must take such actions as are necessary to correct the situation.
- (d) The Concessioner must maintain, to the greatest extent possible, a drug free work environment.

SECTION 4. ENVIRONMENTAL

The Concessioner must utilize appropriate best management practices (practices that apply the most current and advanced means and technologies available to the Concessioner to undertake and maintain a superior level of environmental performance reasonable in light of the circumstances of the operations conducted under this Contract) in its provision of Visitor Services and other activities under this Contract.

SECTION 5. FEES

(a) Franchise Fee

- (1) The Concessioner must pay a franchise fee to the Director as follows: **3% of gross receipts or \$500, whichever is greater.**
- (2) The Concessioner has no right to waiver of the fee under any circumstances.

(b) Payments Due

- (1) The franchise fee is due on December 31 following each operating season.
- (2) All franchise fee payments consisting of \$10,000 or more, will be deposited electronically by the Concessioner in the manner directed by the Director.
- (3) The Concessioner must pay any additional fee amounts due at the end at the end of the operating year as a result of adjustments at the time of submission of the Concessioner's Annual Financial Report. Overpayments will be offset against the following year's fees. In the event of termination or expiration of this Contract, overpayments will first be offset against any amounts due and owing the Government, and the remainder will be paid to the Concessioner.

(c) Interest

An interest charge will be assessed on overdue amounts for each thirty (30) day period, or portion thereof, that payment is delayed. The percent of interest charged will be based on the current value of funds to the United States Treasury as published quarterly in the Treasury Fiscal

Requirements Manual. The Director may also impose penalties for late payment to the extent authorized by Applicable Law.

SECTION 6. INSURANCE

The Concessioner must obtain and maintain during the entire term of this Contract at its sole cost and expense, coverage necessary to fulfill the obligations of this Contract. The insurance requirements are set forth in Exhibit D.

SECTION 7. RECORDS AND REPORTS

(a) Accounting System

- (1) The Concessioner must maintain an accounting system under which its accounts can be readily identified with its system of accounts classification. Such accounting system must be capable of providing the information required by this Contract. The Concessioner's system of accounts classification must be directly related to the Concessioner Annual Financial Report Form issued by the Director.
- (2) If the Concessioner's annual gross receipts are \$500,000 or more, the Concessioner must use the accrual accounting method.
- (3) The Concessioner must keep its accounts in such manner that there can be no diversion or concealment of profits or expenses in the operations authorized under this Contract by means of arrangements for the procurement of equipment, merchandise, supplies or services from sources controlled by or under common ownership with the Concessioner or by any other device.

(b) Annual Financial Report

- (1) The Concessioner must submit annually as soon as possible but not later than April 1 of the following year a financial statement for the preceding fiscal year or portion of a year as prescribed by the Director ("Concessioner Annual Financial Report").
- (2) If the annual gross receipts of the Concessioner are in excess of \$1,000,000, the financial statements must be audited by an independent Certified Public Accountant in accordance with Generally Accepted Auditing Standards (GAAS) and procedures promulgated by the American Institute of Certified Public Accountants.
- (3) If annual gross receipts are between \$500,000, and \$1,000,000, the financial statements must be reviewed by an independent Certified Public Accountant in accordance with Generally Accepted Auditing Standards (GAAS) and procedures promulgated by the American Institute of Certified Public Accountants.
- (4) If annual gross receipts are less than \$500,000, the financial statements may be prepared without involvement by an independent Certified Public Accountant, unless otherwise directed by the Director.

(c) Other Reports

- (1) Balance Sheet. If requested by the Director, within ninety (90) days of the execution of this Contract or its effective date, whichever is later, the Concessioner must submit to the Director

a balance sheet as of the beginning date of the term of this Contract. The balance sheet must be audited or reviewed, as determined by the annual gross receipts, by an independent Certified Public Accountant.

- (2) The Director from time to time may require the Concessioner to submit other reports and data regarding its performance under this Contract or otherwise, including, but not limited to, operational information.

SECTION 8. SUSPENSION, TERMINATION, OR EXPIRATION

(a) Termination and Suspension

- (1) The Director may temporarily suspend operations under this Contract in whole or in part or terminate this Contract in writing at any time in order to protect Area visitors, protect, conserve, and preserve Area resources, or to limit Visitor Services in the Area to those that continue to be necessary and appropriate.
- (2) The Director may terminate this Contract if the Director determines that the Concessioner has materially breached any requirement of this Contract.
- (3) In the event of a breach of the Contract, the Director will provide the Concessioner an opportunity to cure by providing written notice to the Concessioner of the breach. In the event of a monetary breach, the Director will give the Concessioner a fifteen (15) day period to cure the breach. If the breach is not cured within that period, then the Director may terminate the Contract for default. In the event of a nonmonetary breach, if the Director considers that the nature of the breach so permits, the Director will give the Concessioner thirty (30) days to cure the breach, or to provide a plan, to the satisfaction of the Director, to cure the breach over a specified period of time. If the breach is not cured within this specified period of time, the Director may terminate the Contract for default. Notwithstanding this provision, repeated breaches (two or more) of the same nature will be grounds for termination for default without a cure period. In the event of a breach of any nature, the Director may suspend the Concessioner's operations as appropriate in accordance with Section 8(a).

(b) Requirements in the Event of Suspension, Termination or Expiration

- (1) In the event of suspension or termination of this Contract for any reason or expiration of this Contract, no compensation of any nature will be due the Concessioner, including, but not limited to, compensation for personal property, or for losses based on lost income, profit, or the necessity to make expenditures as a result of the termination.
 - (2) Upon termination of this Contract for any reason, or upon its expiration, and except as otherwise provided in this section, the Concessioner must, at the Concessioner's expense, promptly vacate the Area, remove all of the Concessioner's personal property, and repair any injury caused by removal of the property. This removal must occur within thirty (30) days (unless the Director in particular circumstances otherwise determines).
 - (3) Personal property not removed from the Area will be considered abandoned property subject to disposition by the Director, at full cost and expense of the Concessioner.
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SECTION 9. ASSIGNMENT, SALE, OR ENCUMBRANCE OF INTERESTS


This Contract may not be assigned [e.g. sold] or encumbered [e.g. mortgaged] without the approval of the Director in accordance with 36 CFR Part 51 with respect to proposed assignments and encumbrances.

SECTION 10. GENERAL PROVISIONS – See Addendum 1.

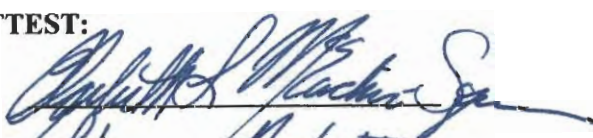
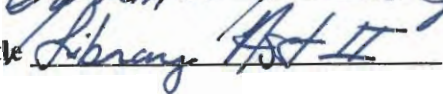
Addendum 1 attached to this Contract is made a part of this Contract.

CONCESSIONER**UNITED STATES OF AMERICA**


John P. Squires
Sole Proprietorship


Jonathan B. Jarvis, Regional Director
Pacific West Region
National Park Service

ATTEST:

By 
Title 

Attachments:

Addendum 1 – General Provisions
Exhibit A – Nondiscrimination
Exhibit B – Operating Plan
Exhibit C – Assigned Government Personal Property
Exhibit D – Insurance

CONTRACT ADDENDUM 1 GENERAL PROVISIONS

(1) Definitions

The following terms used in this Contract will have the following meanings, which apply to both the singular and the plural forms of the defined terms:

- (a) "Applicable Laws" means the laws of Congress governing the Area, including, but not limited to, the rules, regulations, requirements and policies promulgated under those laws, whether now in force, or amended, enacted or promulgated in the future, including, without limitation, federal, state and local laws, rules, regulations, requirements and policies governing nondiscrimination, protection of the environment and protection of public health and safety.
- (b) "Area" means the property within the boundaries of Mount Rainier National Park.
- (c) "Days" means calendar days.
- (d) "Director" means the Director of the National Park Service, and his duly authorized representatives.
- (e) "Exhibit" means the various exhibits, which are attached to this Contract, each of which is hereby made a part of this Contract.
- (f) "Gross Receipts" means the total amount received or realized by, or accruing to, the Concessioner from all sales for cash or credit, of services, accommodations, materials, and other merchandise made pursuant to the rights granted by this Contract, commissions earned on contracts or agreements with other persons or companies operating in the Area, and gross receipts earned from electronic media sales, but excluding:
 - (i) Intracompany earnings on account of charges to other departments of the operation (such as laundry);
 - (ii) Charges for employees' meals, lodgings, and transportation;
 - (iii) Cash discounts on purchases;
 - (iv) Cash discounts on sales;
 - (v) Returned sales and allowances;
 - (vi) Interest on money loaned or in bank accounts;
 - (vii) Income from investments;
 - (viii) Income from subsidiary companies outside of the Area;
 - (ix) Sale of property other than that purchased in the regular course of business for the purpose of resale;
 - (x) Sales and excise taxes that are added as separate charges to sales prices, gasoline taxes, hunting and fishing license fees, and postage stamps, provided that the amount excluded will not exceed the amount actually due or paid government agencies;
 - (xi) Receipts from the sale of handicrafts that have been approved for sale by the Director as constituting authentic American Indian, Alaskan Native, Native Samoan, or Native Hawaiian handicrafts.

All monies paid into coin operated devices, except telephones, whether provided by the Concessioner or by others, must be included in gross receipts. However, only revenues actually received by the Concessioner from coin-operated telephones must be included in gross receipts. All revenues received from charges for in-room telephone or computer access must be included in gross receipts.

- (g) "Superintendent" means the manager of the Area.
- (h) "Visitor Services" means the accommodations, facilities and services that the Concessioner is required and/or authorized to provide by this Contract.

(2) Legal and Regulatory Compliance

This Contract, operations under it by the Concessioner, and its administration by the Director, are subject to all Applicable Laws. The Concessioner must comply with all Applicable Laws in fulfilling its obligations under this Contract at the Concessioner's sole cost and expense. The Concessioner must give the Director immediate written notice of any violation of Applicable Laws by the Concessioner, including its employees, agents or Contractors, and must promptly correct any violation.

(3) Services and Operations

- (a) All promotional material, regardless of media format (i.e., printed, electronic, broadcast media), provided to the public by the Concessioner in connection with the services provided under this Contract must be approved in writing by the Director prior to use. All such material will identify the Concessioner as an authorized Concessioner of the National Park Service, Department of the Interior.
- (b) The Concessioner will provide Federal employees reduced rates, in accordance with guidelines established by the Director, when conducting necessary official business. Complimentary or reduced rates and charges may otherwise not be provided to Federal employees by the Concessioner except to the extent that they are equally available to the general public.
- (c) The Director and Comptroller General of the United States, or any of their duly authorized representatives, will have access to the records of the Concessioner as provided by the terms of Applicable Laws.
- (d) Subconcession or other third party agreements, including management agreements, for the provision of Visitor Services required and/or authorized under this Contract, whether in consideration of a percentage of revenues or otherwise, are not permitted.
- (e) The Concessioner will ensure that any protected sites and archeological resources within the Area are not disturbed or damaged by the Concessioner's activities. Discoveries of any archeological resources by the Concessioner will be promptly reported to the Director.

(4) Environmental Data, Reports, Notifications, and Approvals

- (a) Inventory of Hazardous Substances and Inventory of Waste Streams. The Concessioner must submit to the Director, upon request, an inventory of hazardous chemicals used and stored in the Area by the Concessioner. The Concessioner must obtain the Director's approval prior to using any extremely hazardous substance, as defined in the Emergency Planning and Community Right to Know Act of 1986, in operations under this Contract. The Concessioner must also submit to the Director, upon request, an inventory of all waste streams generated by the Concessioner under this Contract.
- (b) Reports. The Concessioner must submit to the Director copies of all documents, reports, monitoring data, manifests, and other documentation required under Applicable Laws to be submitted to regulatory agencies. The Concessioner must also submit to the Director any environmental plans for which coordination with Area operations are necessary and appropriate, as determined by the Director in accordance with Applicable Laws.

- (c) Notification of Releases. The Concessioner must give the Director immediate written notice of any discharge, release or threatened release (as these terms are defined by Applicable Laws) within or at the vicinity of the Area (whether solid, semi-solid, liquid or gaseous in nature) of any hazardous or toxic substance, material, or waste of any kind, including, without limitation, building materials such as asbestos, or any contaminant, pollutant, petroleum, petroleum product or petroleum by-product.
- (d) Notice of Violation. The Concessioner must give the Director in writing immediate notice of any written threatened or actual notice of violation from other regulatory agencies of any Applicable Law arising out of the activities of the Concessioner, its agents or employees.
- (e) Communication with Regulatory Agencies. The Concessioner must provide timely written advance notice to the Director of communications, including without limitation, meetings, audits, inspections, hearings and other proceedings, between regulatory agencies and the Concessioner related to compliance with Applicable Laws concerning **operations under** this Contract. The Concessioner must also provide to the Director any **written materials prepared** or received by the Concessioner in advance of or subsequent to any such **communications**. The Concessioner must allow the Director to participate in any such communications. The Concessioner must also provide timely notice to the Director following any unplanned communications between regulatory agencies and the Concessioner.
- (f) Cost Recovery for Concessioner Environmental Activities. If the Concessioner does not promptly contain and remediate an unauthorized discharge or release arising out of the activities of the Concessioner, its employees, agents and Contractors, as set forth in this section, or correct any environmental self-assessment finding of non-compliance, in full compliance with Applicable Laws, the Director may, in its sole discretion and after notice to the Concessioner, take any such action consistent with Applicable Laws as the Director deems necessary to abate, mitigate, remediate, or otherwise respond to such release or discharge, or take corrective action on the environmental self-assessment finding. The Concessioner will be liable for and must pay to the Director any costs of the Director associated with such action upon demand. Nothing in this section precludes the Concessioner from seeking to recover costs from a responsible third party.

(5) Adjustment of Franchise Fee

- (a) The Concessioner or the Director may request, in the event that either considers that extraordinary, unanticipated changes have occurred after the effective date of this Contract, a reconsideration and possible subsequent adjustment of the franchise fee established in this section. For the purposes of this section, the phrase "extraordinary, unanticipated changes" will mean extraordinary, unanticipated changes from the conditions existing or reasonably anticipated before the effective date of this Contract which have or will significantly affect the probable value of the privileges granted to the Concessioner by this Contract. For the purposes of this section, the phrase "probable value" means a reasonable opportunity for net profit in relation to capital invested and the obligations of this Contract.
- (b) The Concessioner or the Director must make a request for a reconsideration by mailing, within sixty (60) days from the date that the party becomes aware, or should have become aware, of the possible extraordinary, unanticipated changes, a written notice to the other party that includes a description of the possible extraordinary, unanticipated changes and why the party believes they have affected or will significantly affect the probable value of the privileges granted by this Contract.
- (c) If the Concessioner and the Director agree that extraordinary, unanticipated changes have occurred, the Concessioner and the Director will undertake good faith negotiations as to an appropriate adjustment of the franchise fee.

- (d) The negotiation will last for a period of sixty (60) days from the date the Concessioner and the Director agree that extraordinary, unanticipated changes occurred. If the negotiation results in agreement as to an adjustment (up or down) of the franchise fee within this period, the franchise fee will be adjusted accordingly, prospectively as of the date of agreement.
- (e) If the negotiation does not result in agreement as to the adjustment of the franchise fee within this sixty (60) day period, then either the Concessioner or the Director may request binding arbitration to determine the adjustment to franchise fee in accordance with this section. Such a request for arbitration must be made by mailing written notice to the other party within fifteen (15) days of the expiration of the sixty (60) day period.
- (f) Within thirty (30) days of receipt of such a written notice, the Concessioner and the Director will each select an arbiter. These two arbiters, within thirty (30) days of selection, must agree to the selection of a third arbiter to complete the arbitration panel. Unless otherwise agreed by the parties, the arbitration panel will establish the procedures of the arbitration. Such procedures must provide each party a fair and equal opportunity to present its position on the matter to the arbitration panel.
- (g) The arbitration panel will consider the written submissions and any oral presentations made by the Concessioner and the Director and provide its decision on an adjusted franchise fee (up, down or unchanged) that is consistent with the probable value of the privileges granted by this Contract within sixty (60) days of the presentations.
- (h) Any adjustment to the franchise fee resulting from this section will be prospective only.
- (i) Any adjustment to the franchise fee will be embodied in an amendment to this Contract.
- (j) During the pendency of the process described in this section, the Concessioner will continue to make the established franchise fee payments required by this Contract.

(6) Indemnification

The Concessioner agrees to assume liability for and does hereby agree to save, hold harmless, protect, defend and indemnify the United States of America, its agents and employees from and against any and all liabilities, obligations, losses, damages or judgments (including without limitation penalties and fines), claims, actions, suits, costs and expenses (including without limitation attorneys fees and experts' fees) of any kind and nature whatsoever on account of fire or other peril, bodily injury, death or property damage, or claims for bodily injury, death or property damage of any nature whatsoever, and by whomsoever made, in any way connected with or arising out of the activities of the Concessioner, its employees, agents or Contractors under this Contract. This indemnification will survive the termination or expiration of this Contract.

(7) Notice of Bankruptcy or Insolvency

The Concessioner must give the Director immediate notice (within five (5) days) after the filing of any petition in bankruptcy, filing any petition seeking relief of the same or different kind under any provision of the Bankruptcy Act or its successor, or making any assignment for the benefit of creditors. The Concessioner must also give the Director immediate notice of any petition or other proceeding against the Concessioner for the appointment of a trustee, receiver, or liquidator, or, the taking by any person or entity of the rights granted by this Contract or any part thereof upon execution, attachment or other process of law or equity. For purposes of the bankruptcy statutes, NPS considers that this Contract is not a lease but an executory Contract exempt from inclusion in assets of Concessioner pursuant to 11 U.S.C. 365. The Director may terminate this Contract if the Director determines that the Concessioner is unable to perform the terms of Contract due to such bankruptcy or insolvency action.

(8) Additional Provisions

- (a) This Contract contains the sole and entire agreement of the parties. No oral representations of any nature form the basis of or may amend this Contract. This Contract may be extended, renewed or amended only when agreed to in writing by the Director and the Concessioner.
 - (b) This Contract does not grant rights or benefits of any nature to any third party.
 - (c) The invalidity of a specific provision of this Contract will not affect the validity of the remaining provisions of this Contract.
 - (d) Waiver by the Director or the Concessioner of any breach of any of the terms of this Contract by the other party will not be deemed to be a waiver or elimination of such term, nor of any subsequent breach of the same type, nor of any other term of the Contract. The subsequent acceptance of any payment of money or other performance required by this Contract will not be deemed to be a waiver of any preceding breach of any term of the Contract.
 - (e) No member of, or delegate to, Congress or Resident Commissioner will be admitted to any share or part of this Contract or to any benefit that may arise from this Contract but this restriction will not be construed to extend to this Contract if made with a corporation or company for its general benefit.
 - (f) This Contract is subject to the provisions of 43 CFR, Subtitle A, Part 12, Subpart D, concerning nonprocurement debarment and suspension. The Director may recommend that the Concessioner be debarred or suspended in accordance with the requirements and procedures described in those regulations, as they are effective now or may be revised in the future.
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EXHIBIT A
NONDISCRIMINATION

Section I: Requirements Relating to Employment and Service to the Public

A) Employment

During the performance of this Contract the Concessioner agrees as follows:

- (1) The Concessioner will not discriminate against any employee or applicant for employment because of race, color, religion, sex, age, national origin, or disabling condition. The Concessioner will take affirmative action to ensure that applicants are employed, and that employees are treated during employment, without regard to their race, color, religion, sex, age, national origin, or disabling condition. Such action shall include, but not be limited to, the following: Employment upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The Concessioner agrees to post in conspicuous places, available to employees and applicants for employment, notices to be provided by the Secretary setting forth the provision of this nondiscrimination clause.
- (2) The Concessioner will, in all solicitations or advertisements for employees placed by on behalf of the Concessioner, state that all qualified applicants will receive consideration for employment without regard to race, color, religion, sex, age, national origin, or disabling condition.
- (3) The Concessioner will send to each labor union or representative of workers with which the Concessioner has a collective bargaining agreement or other contract or understanding, a notice, to be provided by the Secretary, advising the labor union or workers' representative of the Concessioner's commitments under Section 202 of Executive Order No. 11246 of September 24, 1965, as amended by Executive Order No. 11375 of October 13, 1967, and shall post copies of the notice in conspicuous places available to employees and applicants for employment.
- (4) Within 120 days of the commencement of a contract every Government contractor or subcontractor holding a contract that generates gross receipts which exceed \$50,000 and having 50 or more employees shall prepare and maintain an affirmative action program at each establishment which shall set forth the contractor's policies, practices, and procedures in accordance with the affirmative action program requirement.
- (5) The Concessioner will comply with all provisions of Executive Order No. 11246 of September 24, 1965, as amended by Executive Order No. 11375 of October 13, 1967, and of the rules, regulations, and relevant orders of the Secretary of Labor.
- (6) The Concessioner will furnish all information and reports required by Executive Order No. 11246 of September 24, 1965, as amended by Executive Order No. 11375 of October 13, 1967, and by the rules, regulations, and orders of the Secretary of Labor, or pursuant thereto, and will permit access to the Concessioner's books, records, and accounts by the Secretary of the Interior and the Secretary of Labor for purposes of investigation to ascertain compliance with such rules, regulations, and orders.
- (7) In the event of the Concessioner's noncompliance with the nondiscrimination clauses of this Contract or with any of such rules, regulations, or orders, this Contract may be canceled,

terminated or suspended in whole or in part and the Concessioner may be declared ineligible for further Government concession contracts in accordance with procedures authorized in Executive Order No. 11246 of September 24, 1965, as amended by Executive Order No. 11375 of October 13, 1967, and such other sanctions may be imposed and remedies invoked as provided in Executive Order No. 11246 of September 24, 1965, as amended by Executive Order No. 11375 of October 13, 1967, or by rule, regulation, or order of the Secretary of Labor, or as otherwise provided by law.

- (8) The Concessioner will include the provisions of paragraphs (1) through (7) in every subcontract or purchase order unless exempted by rules, regulations, or orders of the Secretary of Labor issued pursuant to Section 204 of Executive Order No. 11246 of September 24, 1965, as amended by Executive Order No. 11375 of October 13, 1967, so that such provisions will be binding upon each subcontractor or vendor. The Concessioner will take such action with respect to any subcontract or purchase order as the Secretary may direct as a means of enforcing such provisions, including sanctions for noncompliance: Provided, however, that in the event the Concessioner becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction by the Secretary, the Concessioner may request the United States to enter into such litigation to protect the interests of the United States.

B) Construction, Repair, and Similar Contracts

The preceding provisions A(1) through A(8) governing performance of work under this Contract, as set out in Section 202 of Executive Order No. 11246 of September 24, 1965, as amended by Executive Order No. 11375 of October 13, 1967, shall be applicable to this Contract, and shall be included in all contracts executed by the Concessioner for the performance of construction, repair, and similar work contemplated by this Contract, and for that purpose the term "Contract" shall be deemed to refer to this instrument and to contracts awarded by the Concessioner and the term "Concessioner" shall be deemed to refer to the Concessioner and to contractors awarded contracts by the Concessioner.

C) Facilities

- (1) Definitions: As used herein:

- (a) Concessioner shall mean the Concessioner and its employees, agents, lessees, sublessees, and contractors, and the successors in interest of the Concessioner;
- (b) Facility shall mean any and all services, facilities, privileges, accommodations, or activities available to the general public and permitted by this agreement.

- (2) The Concessioner is prohibited from:

- (a) publicizing facilities operated hereunder in any manner that would directly or inferentially reflect upon or question the acceptability of any person because of race, color, religion, sex, age, national origin, or disabling condition;
- (b) discriminating by segregation or other means against any person.

Section II: Accessibility

Title V, Section 504, of the Rehabilitation Act of 1973, as amended in 1978, requires that action be taken to assure that any "program" or "service" being provided to the **general public** be provided to the highest extent reasonably possible to individuals who are mobility **impaired**, hearing impaired, and visually impaired. It does not require architectural access to every building or facility, but only that the service or program can be provided somewhere in an accessible location. It also **allows** for a wide range of methods and techniques for achieving the intent of the law, and calls for consultation with disabled persons in determining what is reasonable and feasible.

No handicapped person shall, because a Concessioner's facilities are inaccessible to or **unusable by** handicapped persons, be denied the benefits of, be excluded from participation in, or **otherwise be** subjected to discrimination under any program or activity receiving **Federal financial assistance** or conducted by any Executive agency or by the U.S. Postal Service.

A) Discrimination Prohibited

A Concessioner, in providing any aid, benefit, or service, may not directly or through contractual, licensing, or other arrangements, on the basis of handicap:

- (1) Deny a qualified handicapped person the opportunity to participate in or benefit from **the aid**, benefit, or service;
- (2) Afford a qualified handicapped person an opportunity to participate in or benefit from **the aid**, benefit, or service that is not equal to that afforded others;
- (3) Provide a qualified handicapped person with an aid, benefit, or service that is not as **effective as** that provided to others;
- (4) Provide different or separate aids, benefits, or services to handicapped persons or to **any class** of handicapped persons unless such action is necessary to provide qualified handicapped persons with aid, benefits, or services that are as effective as those provided to others;
- (5) Aid or perpetuate discrimination against a qualified handicapped person by providing significant assistance to an agency, organization, or person that discriminates on the basis of handicap in providing any aid, benefit, or service to beneficiaries of the recipient's program;
- (6) Deny a qualified handicapped person the opportunity to participate as a member of planning or advisory boards; or
- (7) Otherwise limit a qualified handicapped person in the enjoyment of any right, privilege, advantage, or opportunity **enjoyed by others receiving an aid, benefit, or service**.

B) Existing Facilities

A Concessioner shall operate each program or activity so that the program or activity, when viewed in its entirety, is readily accessible to and usable by handicapped persons. This paragraph does not require a Concessioner to make each of its existing facilities or every part of a facility accessible to and usable by handicapped persons.

TABLE OF CONTENTS

I)	INTRODUCTION.....	1
II)	DEFINITIONS	1
III)	RESPONSIBILITIES.....	1
	A) Concessioner.....	1
	B) Service	1
IV)	SCOPE AND QUALITY OF SERVICE.....	2
	A) Scope of Service	2
	B) Quality of Products.....	2
	C) Storage of Firewood	2
V)	GENERAL OPERATING STANDARDS AND REQUIREMENTS.....	2
	A) Scheduling	2
	B) Evaluations	3
	C) Rate Determination and Approval Process.....	4
	D) Human Resources Management	4
	E) Lost and Found Policy	5
VI)	RISK MANAGEMENT.....	5
	A) Risk Management Program	5
	B) Emergency Operations Plan	6
VII)	PUBLIC RELATIONS.....	6
	A) Required Notices	6
	B) Public Statements	6
	C) Advertisements and Promotional Material	6
VIII)	REPORTING REQUIREMENTS.....	7
IX)	VOLUNTEERS IN THE PARKS (VIP)	7

EXHIBIT B OPERATING PLAN

I) INTRODUCTION

This Operating Plan between John P. Squires (hereinafter referred to as the "Concessioner") and the National Park Service (hereinafter referred to as the "Service") at Mount Rainier National Park ("hereinafter referred to as the "Park") will serve as a supplement to Concession Contract CC-MORA004-07 (hereinafter referred to as the "Contract"). It describes specific operating responsibilities of the Concessioner and the Service with regard to those lands utilized by the Concessioner for the purposes authorized by the Contract. In the event of any conflict between the terms of the Contract and this Operating Plan, the terms of the Contract, including its designations and amendments, will prevail.

This plan will be reviewed annually by the Superintendent in consultation with the Concessioner and revised as determined necessary by the Superintendent of the Park.

Any revisions must be consistent with the main body of this Contract. Any revisions must be reasonable and in furtherance of the purposes of the Contract. This Plan will remain in effect until superseded or amended.

II) DEFINITIONS

In addition to all defined terms contained in the Contract, its Exhibits, and 36 CFR 51, the following definitions apply to this Operating Plan:

- **Cured firewood.** Cured or seasoned firewood is wood that has been stored in a dry location for an extended period of time to reduce the moisture content. Firewood cut green should be kept in a dry storage area for a period of one year. Cured firewood burns more efficiently and results in less smoke.

III) RESPONSIBILITIES

A) Concessioner

To achieve an effective and efficient working relationship between the Concessioner and the Service, the Concessioner will designate an on-site general manager who:

- (1) Has the authority and the managerial experience for operating the required and authorized concession services within the Park;
- (2) Will employ a staff with the expertise and training to operate all services required and authorized under this Contract;
- (3) Has full authority to act as a liaison in all concession administrative and operational matters within the Park, and;
- (4) Has the responsibility for implementing the policies and directives of the Service.

B) Service

The Superintendent of Mount Rainier National Park has the responsibility for all Park operations, including concession operations. The Superintendent carries out the policies and directives of the Service, including the concession program management. Directly or through designated representatives, the Superintendent reviews, directs, and coordinates Concessioner activities relating to Mount Rainier National Park. This includes:

- (1) Evaluation of Concessioner services;
- (2) Review and approval of rates charged for all commercial services.

The Service will provide a list of key contacts within 30 days of Contract execution and as revisions are made.

IV) SCOPE AND QUALITY OF SERVICE

A) Scope of Service

The Concessioner is required to sell firewood with kindling, and authorized to sell or provide matches and paper for starting fires. All services are to be provided in a consistent, quality manner. Service standards provided by the Service Operational Performance Program are considered service minimums. The Concessioner shall be responsible for monitoring operations to assure that quality standards are met.

B) Quality of Products

- (1) Firewood shall be fully cured, split wood and be sold in tied bundles.
- (2) To help reduce smoke in the campgrounds, firewood shall also be kept dry during off-site storage.
- (3) Biodegradable wrapping/ties/rope/string, such a hemp/sisal twine, is required (no non-biodegradable wrapping/ties/rope/string).
- (4) Firewood bundles must be no less than 2 cubic foot and kindling bundles no less than 0.2 cubic feet.
- (5) The Service encourages the use of lower emission composite fuels when and wherever possible.

C) Storage of Firewood

Firewood bundles may be stored at the Littorals maintenance area located approximately 4 miles from the White River campground. The exact location and size of the stockpile will be reviewed by the concessions office prior to authorizing the Concessioner to use the area. The Concessioner is financially liable for any wood stored at the approved location. The area will be kept neat and clean by the Concessioner. Additional structures may not be constructed. Firewood stored at the Littorals must be kept off of the ground and must be kept dry. Firewood may not be stored at the Ohanapecosh Campground.

V) GENERAL OPERATING STANDARDS AND REQUIREMENTS

A) Scheduling

- (1) *Schedule of Operations.* Operating dates for the campgrounds are established annually and will be provided to the Concessioner. The operating dates for the White River Campground are approximately June 25th through September 30th of each year. The operating dates for the Ohanapecosh Campground are approximately May 26th through October 10th of each year. The service schedule listed in the table above may be adjusted subject to the approval of the Superintendent.
- (2) *Minimum Days and Hours of Operation.* The following are the minimum hours and days the Concessioner will sell firewood:

Campground	Operating Period	Miniumum Operating Days/Hours
White River	Opening Date through June 30	Friday & Saturday, 5:00 - 8:00 p.m.
	July 1 through Labor Day	7 days/week, 5:00 - 8:00 p.m.
	Tuesday after Labor Day to Closing Date	Friday & Saturday, 5:00 - 8:00 p.m.
Ohanapecosh	Opening Date through June 30	Friday & Saturday, 5:00 - 8:00 p.m.
	July 1 through Labor Day	7 days/week, 5:00 - 8:00 p.m.
	Tuesday after Labor Day to Closing Date	Friday & Saturday, 5:00 - 8:00 p.m.

The Concessioner is encouraged to exceed the minimum schedule noted above. When a discretionary schedule is in effect (shoulder seasons), the Concessioner will provide the campground ranger with the proposed schedule each week so that accurate information can be provided to visitors.

- (3) **Fire Bans.** A fire ban may be enacted in the campgrounds due to extreme fire conditions and/or inversions and other adverse weather conditions. The Concessioner may not sell firewood or kindling during a campground fire ban.

B) Evaluations

The Concessioner will ensure public health, safety, and environmental protection and will provide satisfactory services for the Park visitor within the assigned areas. The operation of services required and/or authorized by this Contract will conform to the evaluation standards set forth in the current edition of the NPS Concession Management Guidelines (NPS-48 or subsequent documents).

The Service and/or its designated representatives and the Concessioner will separately evaluate and monitor concession services with respect to Service policy, applicable standards, authorized rates, health, safety, environmental compliance, impacts on cultural and natural resources, and visitor satisfaction, concerns, and reactions.

The Concessioner will meet with Service officials to prioritize and schedule the correction of deficiencies and the implementation of improvement programs resulting from these inspections. The Concessioner will be responsible for correction of deficiencies and abatement plans within dates assigned by the Service.

- (1) **Frequency of Operational Evaluations.** A minimum of two operational evaluations, one conducted shortly after season opening and one conducted during the peak season, will be conducted annually at one or both of the campgrounds.
- (2) **Periodic Operations Evaluations and Inspections.** The Service will conduct periodic inspections of Concession facilities and services to evaluate conformance to operations standards. The local manager will be contacted at the time of the evaluations so that a Concession representative may accompany the Service evaluator.
- (3) **Safety Inspections.**
 - (a) **Concessioner Safety Inspections.** The Concessioner's Safety Manager will ensure that all services offered within the Park boundaries are in compliance with the Service's safety policies and guidelines. This includes, but is not limited to, lifting and moving of firewood etc.
 - (b) **Service Safety Inspections.** The Service will annually review the Concessioners Risk Management Program.
- (4) **Visitor Comments.** In order to elicit responsive visitor comments, the Concessioner will utilize Service-approved comment cards available to visitors in order to measure service and quality standards, pricing, and overall Park experience. A copy of all comment cards received by the Concessioner will be forwarded to the Park on a monthly basis.

- (a) The Concessioner will respond **within ten (10) business days in writing** to all visitor complaints regarding Concessioner services. A copy of the response with any supporting material will be provided to the Service.
- (b) The Service will forward to the Concessioner any comments and complaints received regarding Concessioner services. The Concessioner will respond to any complaints within ten business days. The Concessioner will provide a copy of any such responses to the Superintendent, and a copy of any Service responses will be forwarded to the Concessioner.
- (5) *Best Available Information.* In addition, the Concessioner may also be evaluated based on "best available information" from such sources as visitor comments and observations by Service staff. This type of evaluation will be reported in narrative form and will identify sources of information, providing a summary description of the services offered and citing available information on their quality.
- (6) *Other Evaluation Criteria.* The Concessioner may also be evaluated in terms of compliance with Contract requirements, such as timely payment of franchise fees, use reports, proof of general liability, automobile, and workers compensation insurance.

C) Rate Determination and Approval Process

- (1) *Rate Determination.* It is the objectives of the Service that the Concessioner's rates and charges to the public are commensurate with the level of services provided, and are reasonable, justified, and comparable with similar services provided by the private sector. Reasonableness of rates will be in accordance with current NPS Concessions Management Guidelines (NPS-48 or subsequent documents).
- (2) *Request Submittal for Annual Rate Changes.* The Concessioner will submit all requests in writing, at least four weeks in advance of the proposed implementation date. Successful requests, at a minimum, require support by established criteria and comparable data. The information to be included in the request is outlined in current NPS Concession Management Guidelines. The Superintendent will accept, for consideration, one rate change request per year barring any extenuating circumstances.
- (3) *Rate Approval.*
 - (a) *Approval Timing.* The Service will approve, disapprove, or adjust rates and will inform the Concessioner in writing within 30 days of the rate request submittal. It is the responsibility of the Concessioner to submit rate requests in a timely manner.
 - (b) *Approved Rate Posting.* The Concessioner will prominently post all rates and schedules in a neat and orderly fashion on the White River and Ohanapecosh Campground bulletin boards (no larger than a 12" x 12" sign) and may be posted on the sales vehicle. All signs will be professionally made, not hand written signs are allowed.
- (4) *Rate Compliance.* The Service's Concession Management staff will periodically conduct on-site rate studies at comparable operations with follow-up telephone calls to update rate information for a rate review. Rate compliance will be checked during periodic operational evaluations and throughout the year. Approved rates will remain in effect until superseded by written changes approved by the Service.
- (5) *Reduced Rates for Government Employees.* Goods and services may not be provided to government employees or their families without charge or at reduced rates, except as available to the general public.

D) Human Resources Management

- (1) *Employee Identification and Appearance.* All Concession employees in direct contact with the general public must maintain a neat and clean appearance and project a hospitable,

friendly, helpful, positive attitude and be capable of and willing to answer visitors' questions concerning general Park information.

(2) **Employee Hiring Procedures**

- (a) **Staffing Requirements.** The Concessioner will hire and maintain staffing levels to provide satisfactory services. Before employment, the Concessioner will inform employees of salary, schedules, holiday pay, and overtime requirements.
- (b) **Drug-free Environment.** The Concessioner will maintain, to the greatest extent possible a workplace free of illegal drug-use. Should any illegal drug use occur, it must be promptly reported by the Concessioner to the Chief Ranger.
- (c) **Smoking.** Employees will not be allowed to smoke at any time while conducting business within the Park.
- (d) **Driver Requirements.** Drivers of any Concessioner-owned vehicles shall have a valid operator's license for the size and class of vehicle being driven.
- (e) **Equal Opportunity.** The Concessioner and its employees shall not discriminate against any individual because of race, creed, color, sex, national origin, or physical or mental handicap and shall comply with equal opportunity and accessibility standards and requirements.
- (f) **Park Employees.** The Concessioner will not hire a spouse or dependent child of a Park employee without prior notification and written approval of the Superintendent.

(3) **Training**

- (a) **Orientation.** The Concessioner's employees are invited to attend Orientation Training when provided by the Service. The Concessions Office will serve as the contact for annual training sessions.
- (b) **General Employee Orientation and Training.** A general employee orientation and training will be provided by the Concessioner. Employees will be informed of regulations and requirements affecting their employment and activities while working in the Park. Adequate job-specific training, applicable to each employee, will be provided prior to working with the public.

E) Lost and Found Policy

Any lost items turned into the Concessioner or found by Concession employees **must be turned over** to the Campground Ranger at White River or the Visitor Center at Ohanapecoh. Visitors who have either lost or found items should be directed to the same locations.

F) Assigned Grounds

- (1) All grounds in which the Concessioner operates on shall be **maintained in such a manner** as to present a pleasing natural appearance. The Concessioner will **remove all trash and debris**, as a result from the authorized and required services, from the grounds **prior to departing** the campground.
- (2) The Concessioner will ensure that the assigned storage space is kept free of litter and debris and will be cleaned on a daily basis, if **necessary**.

VI) RISK MANAGEMENT

A) Risk Management Program

- (1) A Risk **Management Program** will be **maintained** by the Concessioner to ensure a safe and risk-free **employee and visitor environment**. A Risk Management **Plan, that** will be approved by the Service in accordance with the **Occupational Safety and Health Act (OSHA)** and Service **guidelines**, will be developed by the Concessioner. The **Program** will be reviewed

annually by the Service. The complexity of the plan should be commensurate with the complexity of the operation. The program will include the following components adapted to the scale of the Concessioner's operation:

- Concessioner's policy statement, duties, employee responsibilities, and administration
 - Inspection schedule for all equipment, facilities, and public use areas
 - Documentation of inspections
 - Accident investigation and reporting
 - Training
 - Emergency Procedures
- (2) The Concessioner will ensure that firewood and kindling are not contaminated with any pesticide residue that might impair human health. Such residue might exist on trees treated for forest insects or diseases.
- (3) Park staff will conduct an annual review of the Concessioner's Risk Management Program. The Concessioner will be required to correct any deficiencies noted in the safety inspection.

B) Emergency Response Plan

- (1) The Concessioner will develop an Emergency Response Plan in accordance with 29 CFR 1910.120. The Emergency Response Plan will describe emergency response procedures to respond to spills of hazardous substances stored and handled by the Concessioner "for the purpose of stopping the release" as defined in 29 CFR 1910.120 (q)(6)(iii).
- (2) The Concessioner must report all accidents/incidents involving employees or visitors to the Park at (360) 569-2211, ext. 2301 within one (1) business day. Accidents/incidents that are life threatening or involve serious injuries or death will be reported immediately to park dispatch at (360) 569-2334 from outside of the park boundary or 911 from inside of the park boundary.
- (3) The Concessioner will provide and maintain one working fire extinguisher at each location.

VII) PUBLIC RELATIONS

A) Required Notices

The following notice will be prominently posted at all Concessioner payment areas:

This service is operated by (Concessioner's name), a Concessioner under Contract with the U.S. Government and administered by the National Park Service. The Concessioner is responsible for conducting these operations in a satisfactory manner. Prices are approved by the National Park Service.

Please address comments to: Superintendent
Mount Rainier National Park
Tahoma Woods, Star Route
Ashford, Washington 98304

B) Public Statements

All media inquiries concerning operations within the Park will be referred to the Superintendent.

C) Advertisements and Promotional Material

(1) Promotional Material

- (a) Approval. All promotional material must be submitted for review and approval before publication, distribution, broadcast, etc. The Concessioner will contact the Service 50

days prior to establish specific time frames for each project review. The Service may require that unapproved promotional material be removed from circulation.

- (b) Changes. All promotional media (including websites) changes and layout should be submitted to the Superintendent for review at least 30 days prior to a projected need/printing dates. The Superintendent will make every effort to respond to minor changes to brochure and other texts within 15 days. Longer periods may be required for major projects or where Park staff assistance is required to help develop the product.
- (c) Park Publications. The Park's newspaper includes information on Concessioner-operated facilities within the Park. The Concessioner is required to submit, for approval, a proposed minimum operating schedule to the Service (if it varies from the minimum operating schedule included in this Operating Plan). Please see the reporting requirements for the required due date. This schedule, once approved, will be included in the publication of the Park's newspaper. To receive a copy of the current Park newspaper, please contact the Mount Rainier National Park Division of Interpretation at (360) 569-2211, ext. 3322.

(2) *Statements*

- (a) Authorization. Advertisements and promotional materials, including broadcast copy, must include a statement that the Concessioner is authorized by the National Park Service and the Department of the Interior to serve the public in Mount Rainier National Park.
- (b) Equal Opportunity. Advertisements for employment must state that the company is an equal opportunity employer.

VIII) REPORTING REQUIREMENTS

- (1) *Annual Financial Reports*. The Concessioner must submit an Annual Financial Report (AFR) on or before **April 1 of each year** for the previous year's activity.
- (2) *Insurance*. The Concessioner must submit a certificate of Proof of Insurance to the Superintendent by **May 1st of each year and each time a policy is changed or renewed**.
- (3) *Operational Reporting*. In order to monitor visitor use and detect visitor trends, the Concessioner will provide information on the number of bundles of firewood sold at the White River and Ohanapecosh campgrounds by **December 31** for each operating season. A sample reporting form can be found in Appendix A of this Operating Plan.
- (4) *Health and Safety*. Accident/incident reports are due to the Superintendent within seven days of an incident. This reporting requirement should not be used in lieu of immediate reporting should a serious injury occur within the Park.
- (5) *Annual Operating Plan Update*. The Concessioner and the Service will conduct a meeting in approximately October of each year to discuss and update the Operating Plan for the next year.

IX) VOLUNTEERS IN THE PARKS (VIP)

The Concessioner is encouraged to allow employees to participate in the Service's Volunteer in the Parks (VIP) program.

Approved, effective February 1, 2007

By: David Villanueva

Superintendent

Mount Rainier National Park

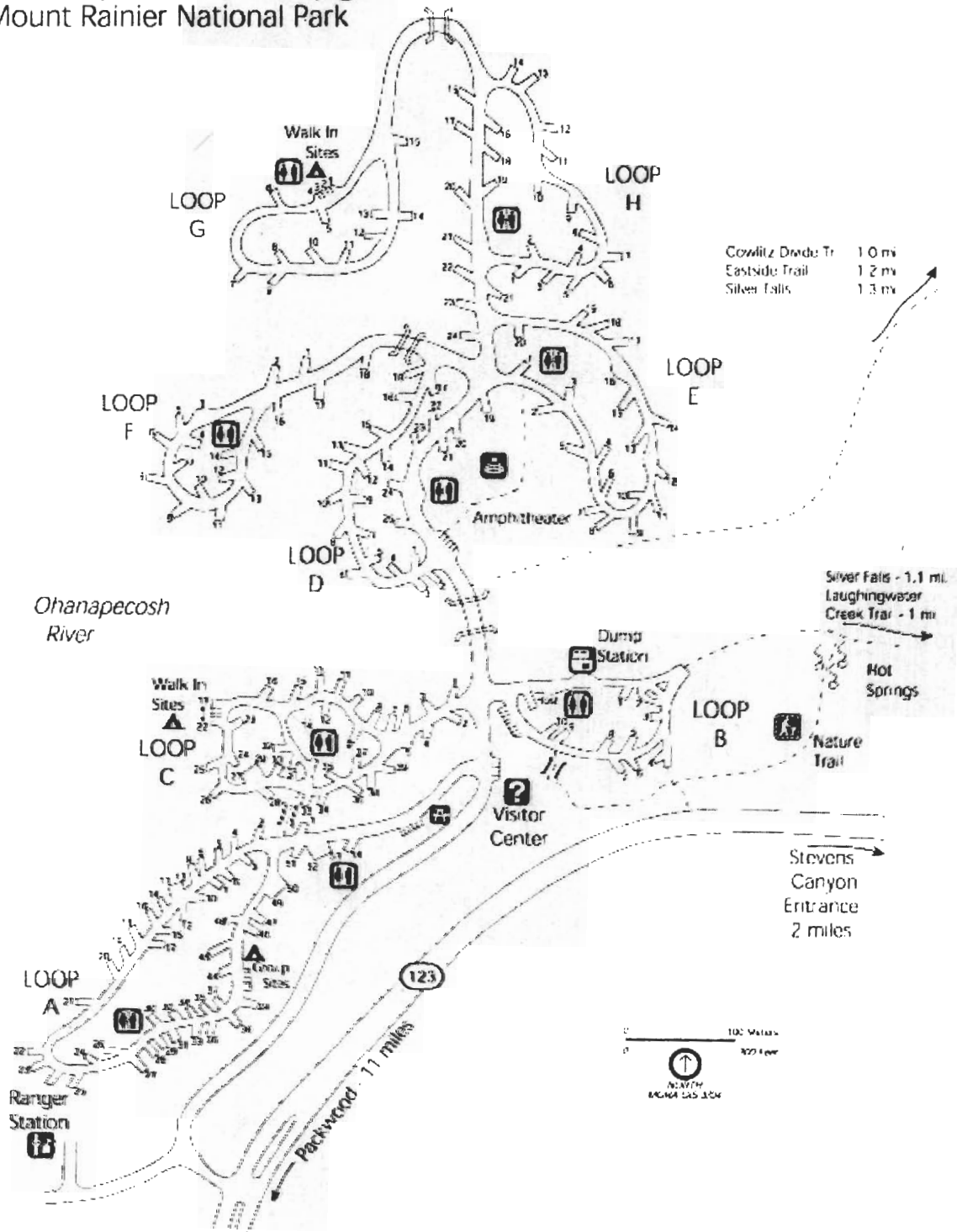
ATTACHMENT A
SAMPLE FIREWOOD SALES DEMAND FORM

Year _____

	# Bundles Sold	Revenue	Other Sales (matches etc.)	Revenue	TOTAL REVENUE
Ohanapecosh					
May					
June					
July					
August					
September					
White River					
May					
June					
July					
August					
September					
TOTAL					

ATTACHMENT B CAMPGROUND MAPS

Ohanapecosh Campground Mount Rainier National Park



White River Campground

Mount Rainier National Park

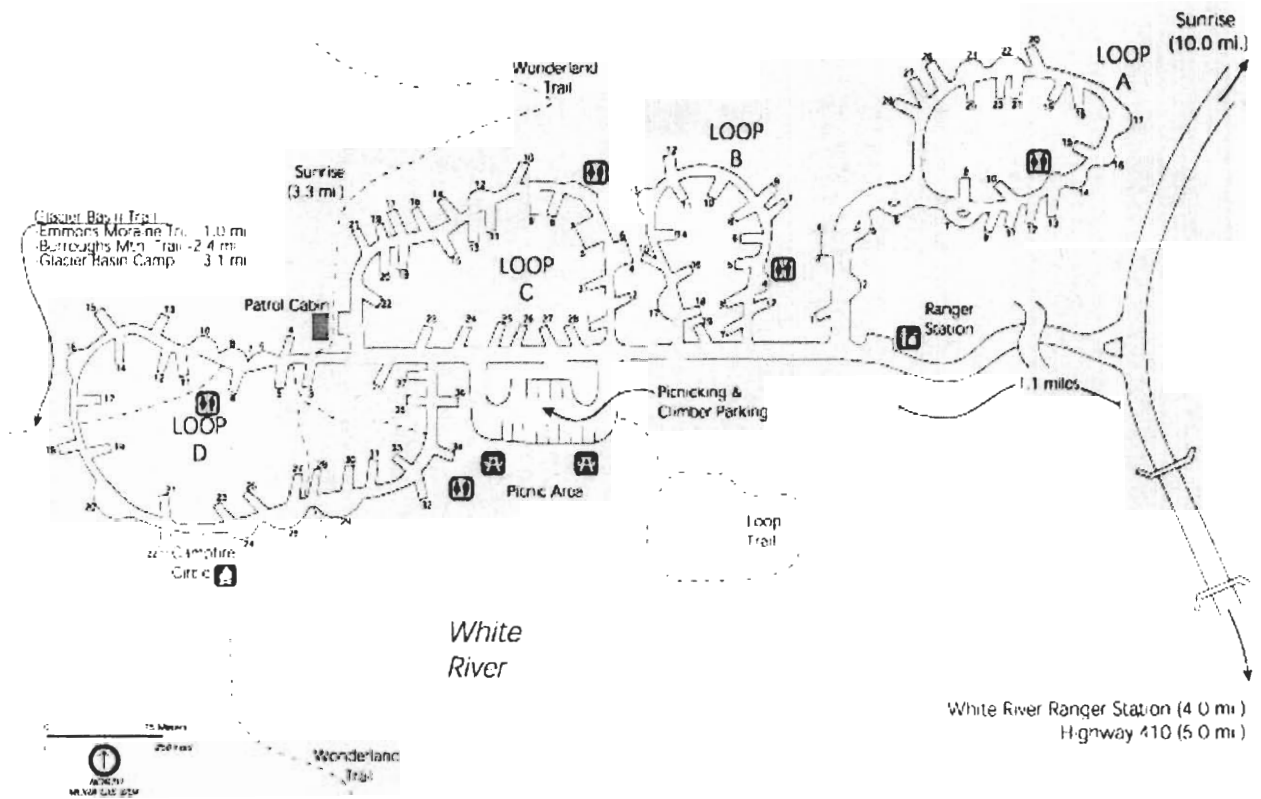


EXHIBIT C
ASSIGNED GOVERNMENT OWNED PERSONAL PROPERTY

Government owned personal property is assigned to the Concessioner for the purposes of this Contract as follows:

Property Number	Description of Item
-----------------	---------------------

No government owned personal property is assigned to the concessioner through this contract

Approved effective February 1,, 2007

By: David V. Hengge
Superintendent
Mount Rainier National Park

EXHIBIT D INSURANCE REQUIREMENTS

(I) GENERAL

The Concessioner must obtain and maintain during the entire term of this Contract, at its sole cost and expense, the types and amounts of insurance coverage necessary to fulfill the obligations of the Contract. The Director will approve the types and amounts of insurance coverage purchased by the Concessioner.

At the request of the Director, the Concessioner must, at the time insurance is first purchased and annually thereafter, provide the Director with a Certificate of Insurance that accurately details the conditions of the policy as evidence of compliance with this section. The Concessioner must provide the Director immediate written notice of any material change in the Concessioner's insurance program hereunder, including without limitation, cancellation of any required insurance coverages.

From time to time, as conditions in the insurance industry warrant, the Director may modify this Exhibit, provided that any additional requirements must be reasonable and consistent with the types of insurance a prudent businessperson would purchase in similar circumstances.

The Director will not be responsible for any omissions or inadequacies of insurance coverages and amounts in the event the insurance purchased by the Concessioner proves to be inadequate or otherwise insufficient for any reason whatsoever.

(II) LIABILITY INSURANCE

The Concessioner must provide commercial general liability insurance against claims arising out of or resulting from the acts or omissions of the Concessioner or its employees, agents or contractors, in carrying out the activities and operations required and/or authorized under this Contract.

All liability policies must specify that the insurance company will have no right of subrogation against the United States of America and must provide that the United States of America is named an additional insured.

This insurance must be in the amount commensurate with the degree of risk and the scope and size of the activities required and/or authorized under this Contract. The following Liability Coverages and limits are to be maintained at a minimum, all of which are to be written on an occurrence basis only. The Concessioner may attain the limits specified below by means of supplementing the respective coverage(s) with Excess or Excess "Umbrella" Liability. Furthermore, the commercial general liability package must provide no less than the coverages and limits described.

A) Commercial General Liability

- (1) Coverage will be provided for bodily injury, property damage, personal or advertising injury liability (and must include Contractual Liability and Products/Completed Operations Liability).

• Bodily Injury and Property Damage Limit	\$300,000
• Products/Completed Operations Limit	\$300,000
• Personal Injury & Advertising Injury Limit	\$300,000
• General Aggregate	\$300,000
• Fire Damage Legal Liability "per fire"	Not Applicable

- Incidental Medical Professional Not Applicable

(2) The liability coverages may not contain the following exclusions/limitations:

- Athletic or Sports Participants
- Products/Completed Operations
- Personal Injury or Advertising Injury exclusion or limitation
- Contractual Liability limitation
- Explosion, Collapse and Underground Property Damage exclusion
- Total Pollution exclusion
- Watercraft limitations affecting the use of watercraft in the course of the concessioner's operations (unless separate Watercraft coverage is maintained)

(3) If the policy insures more than one location, the General Aggregate limit must be amended to apply separately to each location, or, at least, separately to the appropriate NPS location(s).

B) Automobile Liability

Coverage will be provided for bodily injury or property damage arising out of the ownership, maintenance or use of "any auto," Symbol 1. (Where there are no owned autos, coverage applicable to "hired" and "non-owned" autos, "Symbols 8 & 9," will be maintained.)

Each Accident Limit:

• Car, van or bus up to 5 passengers	\$300,000
• 6-12 passenger vehicles	\$500,000
• 13-20 passenger vehicles	\$750,000
• 21-50 passenger vehicles	\$1,500,000

C) Excess Liability or Excess "Umbrella" Liability

This coverage is not required, but may be used to supplement any of the above Liability coverage policies in order to arrive at the required minimum limit of liability. If maintained, coverage will be provided for bodily injury, property damage, personal or advertising injury liability in excess of scheduled underlying insurance. In addition, coverage must be at least as broad as that provided by underlying insurance policies and the limits of underlying insurance must be sufficient to prevent any gap between such minimum limits and the attachment point of the coverage afforded under the Excess Liability or Excess "Umbrella" Liability policy.

D) Care, Custody and Control--Legal Liability (Describe Specific Coverage)

Coverage will be provided for damage to property in the care, custody or control of the Concessioner.

- Any One Loss Same as General Liability

E) Environmental Impairment Liability

Coverage (if requested by the Director) will be provided for bodily injury, personal injury or property damage arising out of pollutants or contaminants (on site and/or offsite).

- | | |
|---------------------------------------|----------------|
| • Each Occurrence or Each Claim Limit | Not Applicable |
| • Aggregate Limit | Not Applicable |

F) Special Provisions for Use of Aggregate Policies.

At such time as the aggregate limit of any required policy is (or if it appears that it will be) reduced or exhausted, the concessioner may be required to reinstate such limit or purchase additional coverage limits.

G) Self-Insured Retentions.

Self-insured retentions on any of the above described Liability insurance policies (other than Excess "Umbrella" Liability, if maintained) may not exceed \$5,000.

H) Workers Compensation and Employers' Liability.

Coverage will comply with the statutory requirements of the state(s) in which the concessioner operates.

(III) INSURANCE COMPANY MINIMUM STANDARDS

All insurance companies providing the above described insurance coverages must meet the minimum standards set forth below:

- (1) All insurers for all coverages must be rated no lower than A-by the most recent edition of Best's Key Rating Guide (Property-Casualty Edition).
- (2) All insurers for all coverages must have a Best's Financial Size Category of at least VIII according to the most recent edition of Best's Key Rating Guide (Property-Casualty edition).
- (3) All insurers must be admitted (licensed) in the state in which the concessioner is domiciled.

(IV) CERTIFICATES OF INSURANCE

All certificates of Insurance required by this Contract must be completed in sufficient detail to allow easy identification of the coverages, limits, and coverage amendments that are described above. In addition, the insurance companies must be accurately listed along with their A.M. Best Identification Number ("AMB#"). The name, address and telephone number of the issuing insurance agent or broker must be clearly shown on the certificate of insurance as well.

Due to the space limitations of most standard certificates of insurance, it is expected that an addendum will be attached to the appropriate certificate(s) in order to provide the space needed to show the required information.

In addition to providing certificates of insurance, the concessioner, upon written request of the Director, must provide the Director with a complete copy of any of the insurance policies (or endorsements thereto) required herein to be maintained by the concessioner.

(V) STATUTORY LIMITS

In the event that a statutorily required limit exceeds a limit required herein, the higher statutorily required limit will be considered the minimum to be maintained.